OFFICE OF THE ATTORNEY GENERAL

5-YEAR STRATEGIC PLAN

FOR THE FISCAL YEARS 2020 - 2024

070-00

# **OFFICE OF THE ATTORNEY GENERAL**

# 1. Comprehensive Mission Statement:

The Mississippi Attorney General serves as the chief legal officer and advisor for the State of Mississippi pursuant to the Section 173 of the Mississippi Constitution of 1890 and Sections 7-5-1, et seq., Miss. Code Ann. (1972). The Office of the Attorney General (OAG) is responsible for representing the public interest of the State; public officials and governmental departments, agencies, boards, and commissions; handling criminal appeals for the State and for issuing legal opinions that interpret state law. The Attorney General has the power to control and manage all litigation on behalf of the state and to maintain all suits necessary for enforcement of State laws, preservation of order, and protection of public rights.

# 2. Statement of Agency Philosophy

As employees of the state's chief legal officer and advisor, OAG staff are to carry out the responsibilities of the Office of Attorney General in a manner that is consistent with the laws and Constitutions of the United States and the State of Mississippi, to enforce these laws while balancing the interests of the public and the interests of the governmental agencies we represent to the greatest extent possible, to treat every citizen with proper decorum and respect in the fulfillment of our duties of state representation, to assist agency clients with proper functioning by providing our client agencies with sound legal representation and to provide an assertive defense when necessary and appropriate, and to provide for the general protection of the citizens of the State of Mississippi against malfeasors.

## 3. Relevant Statewide Goals and Benchmarks

## Public Safety and Order

Statewide Goal #1: To protect the public's safety and operate a fair and effective system of justice

Relevant Benchmarks #1:

- Percentage of convictions after indictment
- Minimum affirmations of criminal convictions
- Caseload per attorney
- Caseload per investigator
- Number of days to close a case not resulting in charges

#### **Government and Citizens**

Statewide Goal #2: To create an efficient government and an informed and engaged citizenry that helps to address social problems

Relevant Benchmarks #2:

- Cost of supportive services as percentage of budget
- Response time on consumer complaints
- Processing time for Crime Victim Compensation requests
- Average Crime Victims Compensation award
- Average Sexual Assault Exam payment amount
- Cost savings for state agencies for legal services provided
- Number of citizens trained on cyber crimes, domestic violence, vulnerable person abuse, consumer fraud, election fraud, etc.

#### 4. Overview of the Agency 5-Year Strategic Plan:

The Office of the Attorney General (OAG) is continually challenged to provide and maintain the current high quality and level of legal services in traditional areas such as representation of state officials and state agencies, criminal appellate work, and consumer protection while concurrently adapting to newly identified areas of concern such as the protection of the especially vulnerable segment of the State -- our children and elderly citizens and providing advocacy on their behalf -- and investigating and prosecuting the so-called "high tech" crimes including identity theft.

Activity of the OAG is primarily response-oriented in that cases are managed that have their origins in circumstances outside the influence or input of the office. Thus, being able to accurately predict the caseload in any year is difficult, if not impossible. With that uncertainty comes an accompanying difficulty in determining the staffing requirements to efficiently and effectively perform the duties necessary for the best possible service to Mississippians. Like any large legal firm, the ability to hire and retain talented, dedicated and knowledgeable employees is directly proportional to the success of representation of clients. In the case of the OAG, those clients are the citizens of Mississippi.

Over the past 12 years, the OAG has experienced a steady increase in its caseload and in the complexity of lawsuits against state agencies and public officials, especially in employment grievance appeals and lawsuits, appeals of state agency regulatory decisions, and civil rights cases involving law enforcement personnel. Continued criminal activities of various types in the State of Mississippi result in a heavy caseload for both attorneys and investigators in divisions with jurisdiction in these areas. The caseload of the attorneys dealing with criminal appeals and habeas corpus litigation continues to be heavy and growing. Additionally, the escalating problems of widespread drug trafficking and increased insurance fraud require additional manpower and specialized training and equipment to secure sufficient evidence for indictments and convictions.

Thus, over the next five (5) years, this agency foresees a need for additional manpower to handle the increased caseload and provide support in Litigation, Opinions, Insurance Integrity Enforcement, and Other Mandated Programs. Also, the OAG's ability to hire and retain experienced staff in competition with both the private sector and other governmental agencies demonstrates a need for additional funding for salary increases. As funding becomes available, vacant positions will be filled. Divisions funded through federal and other source funds will be kept properly staffed through mid-year escalation and the normal budget request process.

# 5. External/Internal Assessment

- 1. Additional responsibilities mandated by State or Federal Legislative action
- 2. Passage of federal legislation to authorize Medicaid Fraud Control Units to investigate all federally funded mandated health care programs
- 3. Increase in the number of state agencies, boards, or commissions represented by this Office
- 4. Significant increase in civil suits filed against the State of Mississippi.
- 5. Specific rulings from the Courts which adversely impact a specific "type" of case handled within the agency
- 6. Decrease in federal funding for Medicaid Fraud
- 7. Significant increase in number of Mississippi prosecutors or others served through Prosecutors Training Division
- 8. Continuing decreases in General Funds appropriated by the Legislature to perform statutorily mandated programs formerly funded through fee assessments including Prosecutor Training, Cyber Crime, Vulnerable Persons, Child Desertion, Domestic Violence, Law Enforcement Officers and Firefighters Disability, Children's Advocacy Centers, Motorcycle Officer Training, and Crime Victim Compensation
- 9. Significant increases in medical costs and claims received
- 10. High turnover rate resulting in a failure to retain experienced attorneys, investigators, and program and support staff

# 5.(A) Internal Management System Used to Evaluate Agency's Performance

1. Processes are being automated to accurately track program measures and

outputs.

- 2. Yearly budgets are distributed by program/sub-program.
- 3. Semi-annual meetings are held to assess whether each program area is on target with set program objectives, outcomes, and efficiencies. Action is taken to remedy any problems and flexibility is given in the implementation of the process to make any necessary adjustments.
- 4. Organizational chains of command are observed to ensure that section head is aware of all activity within each specific unit in order to monitor efficiency and effectiveness.
- 5. Performance Measures are reviewed by section head and modified as needed.
- 6. Annual meetings are held with section heads to ensure that management and employees understand what the desired results and/or outcomes are in order to be successful.
- 7. Short-term performances have been developed which more effectively focus on the agency's long-term objectives.
- 8. Internal audit procedures are being developed for performance measures for all programs.

# 6. Agency Goals, Objectives, Strategies and Measures by Program for FY 2020 through FY 2024:

The following goals, objectives, strategies and measures by program apply to fiscal years 2020, 2021, 2022, 2023, and 2024. As programs and state and/or federal laws change, adjustments will be made.

## **Program 1: Supportive Services**

**GOAL A:** Provide administrative and technical support in the areas of management (planning, organizing and staffing), finance, personnel, accounting, budgeting, grant management and reporting, information systems, purchasing, payroll, internal auditing, maintenance of law library, and management of all legal contracts

**OBJECTIVE A.1.** Provide the necessary administrative support for the Office of the Attorney General to perform its mandated functions as the Chief Legal Officer of the State of Mississippi as cost efficiently, timely, and equitably as possible

*Outcome:* Cost of Supportive Services as a percentage of the total agency budget

**A.1.1. STRATEGY:** Prepare annual legislative, information system, and personnel budgets and maintain financial data to account for budget and actual expenditures by program as well as Generally Accepted Accounting Principles (GAAP) Packets and related information for inclusion in the Comprehensive Financial Report

*Output:* Provide accurate, comprehensive reports and information to designated entities no later than due date

#### A.1.2. STRATEGY: Manage and administer grants as necessary

Output:	Ensure adherence to grant requirements
Output:	Fulfill reporting requirements as dictated by the grant
Efficiency:	Offset costs of various programs with other than State
	funds
Efficiency:	Utilize grant funds to assist in the start-up of new
	programs and expansion of existing program

**A.1.3. STRATEGY:** Plan, develop, implement and support computer systems, including both hardware and software residing on a Local/Wide Area Network

Output:	Provide taxpayers access to public information
	through maintenance of Office Website
Output:	Allow state and local entities, officials, and their
	attorneys access to the Opinion Database
Output:	Provide computer software, hardware, network, and
-	systems necessary for the Office of the Attorney
	General to perform its mandated duties and
	responsibilities
Efficiency:	Timely and efficient implementation and support

**A.1.4. STRATEGY:** Process purchase orders, payment vouchers, invoices, cash receipts, travel vouchers, and SPAHRS regular, contractual and travel payrolls

Output:	Number of invoices generated
Output:	Number of cash receipts
Output:	Number of assets inventoried
Explanatory:	Invoices generated contingent on State Agency
	Contracts

**GOAL B:** Administer the Law Enforcement Officers and Fire Fighters Disability Benefits Trust Fund

**OBJECTIVE B.1.** Review claims and, if approved, make disability payments equal to 34% of the covered individual's regular base salary at the time the injury occurred, until such time as the individual returns to work or receives the maximum benefit allowed set forth in statute

**B.1.1. STRATEGY:** Review and approve/disapprove claims received in accordance with Standard Operating Procedures making payments as appropriate

Output:	Number of claims received
Output:	Number of claims approved
Efficiency:	Accuracy of dispositions (approvals/disapprovals)
	upon review to total claims processed
Explanatory:	Documentation from outside sources

## **Program 2: Training**

**GOAL A:** Provide continuing legal education and technical assistance training for Mississippi's state, county, municipal and youth court prosecutors. (Section 37-26-1, Miss. Code Ann. (1972) and Section 43-21-117, Miss. Code Ann. (1972)) in order to enhance criminal justice services for the citizens of Mississippi

**OBJECTIVE A.1.** Provide Mississippi prosecuting attorneys with critical, applicable and timely continuing legal education focused on prosecutor-specific topics not otherwise available within the state

*Outcome:* Ratings of training presentations by participants

**A.1.1. STRATEGY:** Offer training opportunities to all prosecutors during Fall and Spring Prosecutors' Training sessions

Output:	Number of training sessions conducted
Output:	Number of participants trained
Output:	Number of participants who retain membership in the
	Bar
Efficiency:	Cost of training for each prosecutor compared to

*Outcome:* Percentage of all Law Enforcement Officers and Fire Fighters Disability Benefits Trust Fund claims approved

availability from the private sector Explanatory: Costs of travel, lodging and materials Explanatory: Variation of subject matter depending upon Legislative action and court decisions

**GOAL B:** Provide training for criminal investigators, victim assistance coordinators, and worthless check unit personnel to enhance their support of the criminal justice system of Mississippi

**OBJECTIVE B.1.** Provide applicable, timely and focused training to criminal justice technical support staff in order to strengthen their positive impact on prosecutorial success within the criminal justice systems of Mississippi

*Outcome:* Ratings of training presentations by participants

**B.1.1. STRATEGY:** Offer training opportunities to all criminal justice support staff through a series of training sessions conducted throughout the year

Output:	Number of individuals trained
Output:	Number of Certified Law Enforcement Officer investigators capable of performing their duties
	according to set standards as a result of the
	training process
Efficiency:	Cost of training for each prosecutor compared to availability from the private sector
Explanatory:	Costs of travel, lodging and materials
	Variation of subject matter depending upon Legislative action and court decisions

**GOAL C:** Implement and train end users on the statewide CRIMES Case Management System for District Attorneys' offices, which includes a new bad check module

**OBJECTIVE C.1.** Train staffs of the District Attorneys' offices throughout the state on how to work with the CRIMES Case Management System to include successfully managing prosecution of bad check offenders

*Outcome:* Rating of presentation by participants

**C.1.1. STRATEGY:** Incorporate CRIMES training into the regularly scheduled support staff training programs

Output:	Number of employees receiving certification of
	training in the CRIMES system
Efficiency:	Cost of implementing CRIMES system
	state-wide within the District Attorneys' offices
Explanatory:	Periodic updates of the system through
	software improvements

## **Program 3: Litigation**

The primary purpose of the Attorney General's Litigation Program is to manage all litigation, both criminal and civil, on behalf of the State and its agencies, officials and employees in a timely and professional manner (Section 7-5-1, Miss. Code Ann. (1972)), to maintain a docket of such cases, and manage the on-going litigation involving the BP Oil Spill.

**GOAL A:** Represent the State in all direct criminal appeals, post-conviction review, federal habeas corpus, and other criminal proceedings in the Supreme Court of Mississippi, the Fifth Circuit Court of Appeals, the United States District Courts for Mississippi and on certiorari to the Supreme Court of the United States

**OBJECTIVE A.1.** Provide effective full-service legal representation for the State of Mississippi in criminal case appeals and extradition matters

Outcome: Percentage of affirmations of criminal convictions attained

**A.1.1. STRATEGY:** Provide expert representation for the State in all direct criminal appeals, post conviction reviews and extradition matters

Output:	Number of criminal appeals received
Output:	Number of criminal appeals filed
Output:	Number of miscellaneous responses filed
Output:	Number of oral arguments delivered
Output:	Number of Certiorari Petitions filed
Output:	Number of extraditions processed
Output:	Number of extradition appeals
Output:	Number of extradition hearings
Output:	Number of cases open
Efficiency:	Average caseload per attorney
Explanatory:	Actions antecedent to OAG involvement in the

litigation Explanatory: Congressional actions, Legislative actions or court decisions

**OBJECTIVE A.2.** Provide full-service legal representation for the State of Mississippi in matters of death penalty review

Outcome: Percentage of death penalty review cases affirmed

**A.2.1. STRATEGY:** Provide effective representation for the State in matters involving death penalty review

Output:Number of death penalty appeals - briefs, responses<br/>and motions -filedOutput:Number of death penalty arguments and hearings<br/>conductedOutput:Number of death penalty review cases open at any<br/>timeEfficiency:Average caseload per attorneyExplanatory:Actions antecedent to OAG involvement in the<br/>litigationExplanatory:Congressional actions, Legislative actions or court<br/>decisions

**OBJECTIVE A.3.** Provide full-service legal representation for the State of Mississippi in all non-death penalty Federal Habeas Corpus cases

*Outcome:* Percentage of appeals for relief in Federal Habeas Corpus cases denied.

**A.3.1. STRATEGY:** Provide effective representation for the State in all non-death penalty Federal Habeas Corpus cases

**GOAL B:** Provide trial and appellate legal representation to the State, State agencies and boards, and State officials and employees which are being sued in their official and individual capacities, through hearings, trials and appeals in cases as varied as discrimination, personal injury, and administrative actions in all state and federal courts and provide legal representation for the State in Section 1983 Prisoner cases

**OBJECTIVE B.1.** Provide effective trial and appellate legal representation in lawsuits brought against governmental agencies, officials and employees

*Outcome:* Percentage of cases won, penalties reduced or avoided, resignations of liable parties or other favorable outcomes as a result of legal action

**B.1.1. STRATEGY:** Provide expert legal representation to governmental agencies, officials and employees in lawsuits brought against them

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**OBJECTIVE B.2.** Provide legal representation for the State Section 1983 Prisoner cases

*Outcome:* Percentage of cases won, penalties reduced or avoided, resignations of liable parties or other favorable outcomes as a result of legal action

**B.2.1. STRATEGY:** Provide effective representation for the State and its subdivisions in all matters pertaining to Section 1983 Prisoner cases

Output:	Number of cases opened
Output:	Number of cases closed
Efficiency:	Average caseload per attorney
Explanatory:	Actions antecedent to OAG involvement in the
	litigation
Explanatory:	Congressional actions, Legislative actions or court

decisions

#### **Program 4: Opinions**

**GOAL A:** Respond to all requests for Official Attorney General Opinions in a timely manner, in accordance with Section 7-5-25, Miss. Code Ann. (1972)

**OBJECTIVE A.1.** Provide accurate and timely responses to all requests for Official Attorney General Opinions as they are received

*Outcome:* Percentage of opinion requests assigned to attorneys within three days or less

*Outcome:* Percentage of opinion requests completed within 30 days or less

## A.1.1. STRATEGY:

Output:Number of opinions writtenEfficiency:Average number of opinions per attorneyExplanatory:Number of attorneys on staffExplanatory:Number of opinion requests received

#### **Program 5: State Agency Contracts**

**GOAL A:** Provide day-to-day legal representation of state agencies in accordance with Section 7-5-1, et seq., Miss. Code Ann. (1972) and Section 173 of the Mississippi Constitution

**OBJECTIVE A.1.** Provide day-to-day legal representation of state agencies

*Outcome:* Percentage of good/excellent ratings for legal services

**A.1.1. STRATEGY:** Provide day-to-day legal representation of state agencies on a contractual basis

Output:Number of state agencies representedOutput:Number of attorneys representing state agenciesEfficiency:Estimated cost savings for state agenciesExplanatory:Number of state agencies requesting representationExplanatory:Number of staff requested by or assigned to state<br/>agencies

#### **Program 6: Insurance Integrity Enforcement**

**GOAL A:** Investigate and prosecute claims of insurance abuses and crimes involving insurance, in accordance with Section 7-5-301, et. Seq., Miss Code Ann. (1972).

**OBJECTIVE A.1.** Investigate and prosecute Workers' Compensation insurance fraud

*Outcome:* Percentage of positive results of Workers' Compensation fraud cases

**A.1.1. STRATEGY:** Investigate and successfully prosecute Workers' Compensation fraud

- *Output:* Number of Workers' Compensation fraud complaints received
- *Output:* Number of Workers' Compensation fraud complaints remanded (no cases opened)
- Output: Number of Workers' Compensation fraud open cases
- Output: Number of Workers' Compensation fraud charges/indictments
- *Efficiency:* Average caseload per investigator
- Explanatory: Number of investigators
- Explanatory: Number of referrals received

Explanatory: Type, quality and complexity of complaints

**OBJECTIVE A.2.** Investigate and prosecute Other Insurance fraud

*Outcome:* Percentage of positive results of other insurance cases

**A.2.1. STRATEGY:** Investigate and successfully prosecute Other Insurance fraud

Output:	Number of Other Insurance complaints received
Output:	Number of Other Insurance complaints remanded (no
	cases opened)
Output:	Number of Other Insurance open cases
Output:	Number of Other Insurance fraud charges/indictments
Efficiency:	Average caseload per investigator
Explanatory:	Number of investigators

*Explanatory:* Number of referrals received *Explanatory:* Type, quality and complexity of complaints

#### **Program 7: Other Mandated Programs**

The purpose Other Mandated Programs is to investigate and prosecute all illegal activities relating to Medicaid fraud, elder abuse/neglect/exploitation, drug trafficking, and misconduct of public officials and business enterprises. In addition, assistance is provided to United States Attorneys, district attorneys, and federal and local law enforcement agencies in the performance of their duties. Other Mandated Programs addresses domestic violence, human trafficking, juvenile prevention, intervention, and juvenile justice alternatives. The Program is also involved in the war on drugs by utilizing the State's asset forfeiture statutes and providing prosecutors and law enforcement officers with pre-arrest asset investigative assessments and post-arrest legal and prosecutorial assistance.

**GOAL A:** Investigate and prosecute fraud committed by Medicaid providers and abuse, neglect, and financial exploitation perpetrated upon vulnerable persons who are residents or patients in health care facilities in accordance with Section 43-13-219, Miss. Code Ann. (1972)

**OBJECTIVE A.1.** Investigate and prosecute crimes of Medicaid fraud

Outcome: Percentage of Medicaid fraud convictions vs. dispositions

**A.1.1. STRATEGY:** Investigate and successfully prosecute Medicaid fraud committed by providers

Output:	Number of Medicaid fraud complaints received
Output:	Number of Medicaid fraud cases opened
Output:	Number of Medicaid fraud charges/indictments
Output:	Number of Medicaid fraud convictions obtained
Output:	Amount of Medicaid fraud restitution, civil penalties
	and investigative costs recovered
Efficiency:	Average caseload per investigator
Explanatory.	Number of investigators
Explanatory.	: Type, quality and complexity of complaints

**OBJECTIVE A.2.** Investigate and prosecute crimes of abuse, neglect and financial exploitation perpetrated against vulnerable persons who are residents or patients in health care facilities

*Outcome:* Percentage of Medicaid abuse convictions vs. dispositions

**A.2.1. STRATEGY:** Investigate and successfully prosecute Medicaid abuse, neglect and financial exploitation in health care facilities

Output:Number of Medicaid abuse complaints receivedOutput:Number of Medicaid abuse cases openedOutput:Number of Medicaid abuse charges/indictmentsOutput:Number of Medicaid abuse convictions obtainedEfficiency:Average caseload per investigatorExplanatory:Number of investigatorsExplanatory:Type, quality and complexity of complaints

**GOAL B:** Conduct official investigations in accordance with Section 7-5-59, Miss. Code Ann. (1972), which details white collar crime and official corruption and assisting district attorneys and local law enforcement officials in the performance of their duties; and impanel a statewide grand jury to investigate and charge large-scale drug offenders in accordance with Section 13-7-1, et seq., Miss Code Ann. (1972).

**OBJECTIVE B.1.** Investigate and prosecute white-collar criminals and large-scale drug offenders

Outcome: Percentage of defendants convicted after indictment

**B.1.1. STRATEGY:** Investigate and successfully prosecute white-collar criminals and large-scale drug offenders

Output:	Number of complaints received
Output:	Number of investigations opened
Efficiency:	Average number of days to close a case not resulting
	in charges
Efficiency:	Average caseload per investigator
Explanatory:	Number of investigators
Explanatory:	Type, quality and complexity of complaints
Explanatory:	Actions antecedent to OAG involvement

**GOAL C:** Investigate and prosecute high technology crime in accordance with Section 7-5-59, Miss. Code Ann. (1972) to provide a safe electronic environment in Mississippi for the communication of information, ideas and commercial transactions and protect children from the dangers of those who would use the

internet to harm them

**OBJECTIVE C.1.** Investigate and prosecute high technology crimes

Outcome: Minimum percent of convictions after indictment

**C.1.1. STRATEGY:** Investigate and successfully prosecute high technology crimes including possession of child pornography

Output:	Number of complaints received
Output:	Number of investigations opened
Output:	Number of complaints resolved (no cases opened)
Efficiency:	Average caseload per investigator
Explanatory:	Number of investigators
Explanatory:	Actions antecedent to OAG involvement

**GOAL D:** Investigate and prosecute those accused of crimes against vulnerable persons in accordance with Section 43-47-5, et seq., Miss. Code Ann. (1972)

**OBJECTIVE D.1.** Investigate and prosecute crimes against vulnerable persons

Outcome: Minimum percent of convictions after indictment

**D.1.1. STRATEGY:** Investigate and successfully prosecute crimease against vulnerable persons

Output:	Number of complaints received
Output:	Number of investigations opened
Output:	Number of complaints resolved (no cases opened)
Efficiency:	Average caseload per investigator
Explanatory:	Number of investigators
Explanatory:	Actions antecedent to OAG involvement

**GOAL E:** Investigate and prosecute delinquent child support cases in accordance with Section 43-19-61, Miss. Code Ann. (1972)

**OBJECTIVE E.1.** Investigate and prosecute delinquent child support cases

Outcome: Minimum percent of convictions after indictment

E.1.1. STRATEGY: Investigate and successfully prosecute individuals

who willfully, unlawfully, feloniously and knowingly refuse to provide for the support and maintenance of their natural children

Output:Number of complaints receivedOutput:Number of investigations openedOutput:Number of complaints resolved (no cases opened)Efficiency:Average caseload per investigatorExplanatory:Number of investigatorsExplanatory:Actions antecedent to OAG involvement

**GOAL F:** Investigate and prosecute claims of crimes against consumers related to scams, new and used car sales, telemarketing, identity theft, home repair fraud, intellectual property crimes, and mediate consumer complaints in accordance with Section 75-24-1, et seq., Miss. Code Ann. (1972)

**OBJECTIVE F.1.** Investigate and prosecute consumer-related crimes

Outcome: Minimum percent of convictions after indictment

**F.1.1. STRATEGY:** Investigate and successfully prosecute consumer related crimes

Output:	Number of cases litigated
Output:	Restitution to consumers
Output:	Costs/Fees recovered
Efficiency:	Average restitution to consumers per investigator
Explanatory:	Number of investigators
Explanatory:	Actions antecedent to OAG involvement
Explanatory:	Type, quality and complexity of complaints

**OBJECTIVE F.2.** Mediate consumer complaints

Outcome: Average number of days to respond to consumer complaints

F.2.1. STRATEGY: Successfully mediate consumer complaints

Output:Number of phone calls receivedEfficiency:Average restitution to consumers per investigatorExplanatory:Number of complaintsExplanatory:Actions antecedent to OAG involvementExplanatory:Type, quality and complexity of complaints

**GOAL G:** Provide training for law enforcement, judges, private attorneys, prosecutors, and court personnel in the areas of domestic violence, dating violence, stalking, sexual assault, domestic abuse protection orders, and related matters including human trafficking and victim rights in accordance with Section 93-21-31, Miss. Code Ann. (1972) and administer the Mississippi Domestic Abuse Protection

Order Registry and train court clerks, dispatch and law enforcement on usage of the Registry and the Mississippi Uniform Offense Report per Sections 93-21-9 and 93-21-25, Miss. Code Ann. (1972)

**OBJECTIVE G.1.** Provide training, guidance and resources in the areas of domestic violence

*Outcome:* Percentage of positive training evaluations

**G.1.1. STRATEGY:** Effectively train officials, law enforcement personnel and safety providers to combat interpersonal violence

Output:	Number of law enforcement officers trained
Output:	Number of prosecutors trained
Output:	Number of court personnel trained
Output:	Number of interpersonal violence victims assisted
Output:	Number of SANE nurses trained
Output:	Number of dispatchers trained
Output:	Number of multi-disciplinary representatives trained
Efficiency:	Average number of trainings per staff member
Explanatory:	Number of staff
Explanatory:	Actions antecedent to OAG involvement

**GOAL H:** Ensures compliance with state laws that prohibit the sale of tobacco products and alcohol to minors in accordance with Section 97-32-21, Miss. Code Ann. (1972) and oversees all Retailer Tobacco Prevention Education Programs per Section 97-32-3, Miss. Code Ann. (1972)

**OBJECTIVE H.1.** Conduct on-site inspections of retail establishments to ensure compliance with state laws that prohibit the sale of tobacco products and alcohol to minors

Outcome: Percentage of convictions vs. dispositions

**H.1.1. STRATEGY:** Conduct on-site inspections of retail establishments and provide retailer training

*Output:* Number of compliance checks

Output:	Number of violations
Output:	Number of retailer trainings
Output:	Number of clerks trained
Output:	Amount of fines and court costs recovered
Efficiency:	Average case load per investigator
Efficiency:	Average number of retailer trainings per investigator
Explanatory:	Number of investigators

#### **Program 8: Crime Victims Compensation**

**GOAL A:** Provide financial assistance and support services to victims of violent crime and their family members in accordance with Section 99-41-1, et seq., Miss. Code Ann. (1972)

**OBJECTIVE A.1.** Relieve the hardships of crime victims and assist in their recovery whenever possible by providing compensation, direct services, advocacy, and public awareness and education to victims, their family members, law enforcement, court officials, and the public at large

*Outcome:* Percentage of claims processed timely **A.1.1. STRATEGY:** Assist crime victims and their families in their recovery from violent crimes in a timely manner

Output:	Number of Crime Victims Compensation claim
	application received
Output:	Amount of Crime Victims Compensation funds
	awarded
Output:	Number of individuals assisted
Output:	Number of Sexual Assault Forensic Exams funded
Efficiency:	Average Crime Victims Compensation award
Efficiency:	Average Sexual Assault Exam payment amount
Explanatory:	Number of staff
Explanatory:	Failure to provide appropriate information or
. ,	documentation